

## **BENCHMARKING PPP PROCUREMENT 2017 IN MAURITIUS**

Regulatory and Institutional Fran	mework for PPPs
Does the regulatory	
framework in your country	Yes
allow procuring PPPs?	La Adamitica DDD and an allocated by the Dublic Dublic Data and the Act 2004 (the IDDDAI)
Yes. If yes, please specify the relevant regulatory framework	In Mauritius, PPPs are regulated by the Public-Private Partnership Act 2004 (the 'PPPA'),
and the year of adoption:	Act No. 37 of 2004. When issues are not specifically regulated in this Act, the Public Procurement Act and its Regulations are applicable (the Public Procurement Act 2006,
and the year of adoption	"the PPA" Act No. 33 of 2006 and the Public Procurement Regulations 2008, "the PPR").
	Furthermore, the Public-Private Partnership Guidance Manual provides details on PPPs
	(the "PPP Manual").
	The Build Operate Transfer Projects Act 2016, Act no 1 of 2016, was voted on the 29 <sup>th</sup> of
	March and came into force on the 5th of April. The reference date being the 31th of
	March, this Law is not included in the following analysis.
and provide a link to a	
government-supported	
website where the mentioned	http://ppp.mof.govmu.org/English/Legislation/Pages/default.aspx
regulatory framework is	http://mauritiusassembly.govmu.org/English/bills/Documents/intro/2016/bill0116.pdf
available or provide an electronic copy of it:	
Besides national defense and	
other matters of national	
security, does the regulatory	
framework explicitly prohibit	No
or restrict PPPs in any of the	
following sectors?	
Transportation.	
If yes, please provide the relevant legal/regulatory	n/a
provisions:	11,4
Water and irrigation	No
If yes, please provide the	
relevant legal/regulatory	n/a
provisions:	
Energy generation and	No
If yes, please provide the	
relevant legal/regulatory	n/a
provisions:	
Telecom	No
If yes, please provide the	
relevant legal/regulatory	n/a
provisions:	
Health	No
If yes, please provide the	
relevant legal/regulatory	n/a
provisions: Education	No
	No .
If yes, please provide the	n/a



relevant legal/regulatory provisions:	
Other	Yes
	res
If yes, please provide the	Section 3(1) of the Procurement Act 2006 provides that the provisions of the
relevant legal/regulatory provisions:	Procurement Act shall not apply to (d) diplomatic missions of Mauritius abroad;
Please identify the PPP	
procuring authorities in	"Contracting authority," means any Ministry or Government department, local authority
country_name and provide	or statutory corporation according to Article 2 of the PPPA.
their website(s) (if available):	http://www.govmu.org/English/GovernmentBodies/Pages/default.aspx
In addition to the PPP	
procuring authorities listed	
above, is there a specialized	
government entity that	Yes
facilitates the PPP program	
(PPP Unit)?	
If yes, please indicate its	PPP Unit and PPP Committee http://ppp.mof.govmu.org/English/Pages/default.aspx
name, and its website (if	
available):	The PPP Committee and the PPP Unit are both established under the chairmanship of the
	Policy Procurement Office.
	The PPP Unit assists the PPP Committee. The PPP Committee is composed of
	representatives of various relevant Ministries (i.e. the Ministry of Finance and Economic
	Development; Ministry of Public Infrastructure, Land Transport and Shipping) as well as
	other advisers such as representatives of the State Law Office and/or the Attorney
	General's office, whereas the PPP Unit comprises of representatives of the Ministry of
	Finance and Economic Development.
	The PPP Committee may also co-opt other persons (experts or representatives of
	relevant stakeholders) when so required.
If yes, what are the main	
responsibilities of the PPP Unit	Yes
(check all that apply). PPP	163
regulation.	
PPP policy guidance and	
capacity building for other	Yes
public authorities.	
PPP promotion among the public and/or private sectors	
in national and international	No
forums.	
Technical support in	
implementing PPP projects.	No
Gatekeeping (approval of PPP	· ·
projects).	Yes
Procurement of PPPs.	No
Oversight of PPP	Ves
implementation.	Yes
Other	No
please specify:	n/a
Preparation of PPPs	Score: 77
Does the Ministry of Finance	Yes
Does the William y of Finance	103



or Central Budgetary	
Authority approve the PPP	
project before launching the	
procurement process?	
If yes, please provide the	The Feasibility Study must receive approval of the Ministry of Finance particularly from
relevant legal/regulatory	point of view of budgetary implications and government guarantees. An approval is also
provisions (if any):	
provisions (ii arry).	required from the Ministry of Finance of the terms of the Model Agreement (PPP Manual
	p7.).
If yes, is a second approval by	
the Ministry of Finance or	
Central Budgetary Authority	Yes
required before signing the	
PPP contract?	
If yes, please provide the	The PPP manual, p.7, requires an approval of Ministry of Finance for any change in the
relevant legal/regulatory	terms of agreement which impact on the feasibility study during negotiations with the
provisions (if any):	
	winning bidder.
Besides the procuring	
authority and the Ministry of	
Finance or Central Budgetary	
Authority, does any other	Yes
authority(s) approve the PPP	
project before launching the	
procurement process?	
If yes, please specify the	
relevant authority	Central Tender Board for several steps, PPP Committee and Cabinet
and provide the relevant	According to Article 4 (2) of the PPPA, a contracting authority shall for the purposes of
legal/regulatory provisions (if	
	this Act : (d) prepare a request for proposal on the approval of the feasibility study and,
any):	where the terms of the model agreement impact on public finance, seek the approval of
	the Committee.
	PPP Manual
	2.6 After receiving approval on the feasibility study, the contracting authority must
	prepare and submit to the Financial Secretary [Committee] a request for proposal for his
	approval of the financial terms of the model agreement.
	2.8 After receiving approval of the Financial Secretary on the terms of the model
	agreement, the contracting authority must submit the request for proposal to the
	Central Tender Board to obtain its written authorization to advertise, invite, solicit or call
	for bids.
	2.9 The contracting authority must consult the CTB to obtain its written authorization to
	conduct a pre-selection exercise. The contracting authority must prepare the pre-
	selection documents including a public invitation for applicants to apply for pre-selection
	and submit them to the CTB for approval before they are issued or published.
	2.10 The contracting authority must prepare and submit to the CTB for written approval,
	a request for proposal.
	8.3.1.1 Upon obtaining approval from the Financial Secretary, the Contracting Authority
	should seek Cabinet approval for the project before embarking on the tendering stage.
If yes, is a second approval by	, , , , , , , , , , , , , , , , , , , ,
the same authority required	
before signing the PPP	Yes
contract?	



If yes, please provide the	The PPP Manual requires approval from the Central Tender Board and Cabinet:
relevant legal/regulatory	2.13 Upon receipt of the approval of the Financial Secretary, the contracting authority
provisions (if any):	shall seek the final approval of the CTB for the award of the project.
,	2.14 The contracting authority, as a matter of normal procedure, will ensure that Cabinet
	approval is obtained prior to signature of the agreement.
Does the government	approval is obtained prior to signature of the agreement.
integrate the prioritization of	
PPP projects with all other	
public investment project	Yes
prioritization? (e.g. in the	
context of a national public	
investment system)?	
If yes, please provide the	Pursuant to section 4.2.1 of the PPP Manual, sector policies and priorities should be
relevant legal/regulatory	reviewed and assessed to know how the project fulfills sector needs. Prioritization of the
provisions (if any):	project is based on a number of issues including: § how the project contributes to the
	implementation of government policy.
If yes, which of the following	
options best describes the way	
your government prioritizes	
PPP projects? (Please select	
only one). The regulatory	
framework provides for the	
inclusion of PPPs in the	No
national public investment	
system and/or details a	
specific procedure to ensure	
the consistency of PPPs with	
other public investment	
priorities.  If yes, please specify:	
	n/a
The regulatory framework	
prescribes the need for PPPs to be consistent with all other	
investment priorities without	Yes
establishing a specific	
procedure to achieve that	
goal.	
The regulatory framework	
does not include any	No
provisions.	
Other	No
please specify:	n/a
Among the PPP projects	
procured within the last two	
(2) years, how many of them	Name of the granicate
were prioritized along with all	None of the projects
other public investment	
projects? Please elaborate:	
Which of the following	
assessments are conducted	Yes
when identifying and	



preparing a PPP? (check all	
that apply): 10.1. Socio-	
economic analysis (cost-	
benefit analysis of the socio-	
economic impact of the	
project)	
Relevant legal/regulatory provision (if any)	Practice
Is there a specific	
methodology?	No
If yes, elaborate.	n/a
Affordability assessment,	, '
including the identification of	
the required long term public	Yes
commitments (explicit and	
implicit)	
Relevant legal/regulatory	Pursuant to Section 5(2)(c)(i) of the PPPA, the feasibility study shall demonstrate that the
provision (if any)	
provision (ii any)	agreement shall be affordable to the contracting authority.
	Section 4.1 (3) of the PPP Manual requires demonstrating that the PPP Agreement will be
	affordable to the public body.
Is there a specific	Yes
methodology?	i es
If yes, elaborate	Section 4.2.5 of the PPP Manual is related to demonstrating Affordability: To determine
	whether a project will meet the "affordability test", it is important to compare the
	budget with the PSC cash flows. However, the risk-adjusted PSC is not the appropriate
	comparator with the budget, as this assumes that the contracting authority is the
	<u> </u>
	supplier of the output specification. The PSC must therefore, be adjusted to form the
	PPP-reference. The PPP-reference is the PSC adjusted for risks and cost of capital. These
	adjustments are meant to reflect the costing of an output specification by the private
	sector as a supplier. The risk-adjusted PSC would have to be modified as follows: for risk,
	for the cost of capital and for project revenues.
Risk identification, allocation	Voc
and assessment (risk matrix)	Yes
Relevant legal/regulatory	Pursuant to Section 5(2)(c)(iii) of the PPPA, the feasibility study shall demonstrate that
provision (if any	the agreement shall transfer appropriate technical, operational or financial risk to the
	private party.
	Section 4.1 of the PPP Manual indicated that the feasibility study demonstrates
	"affordability", and gives an early indication of how value for money will be achieved,
	· · · · · · · · · · · · · · · · · · ·
	through appropriate risk transfer. The feasibility study will have to 3) Demonstrate that
	the PPP Agreement will transfer appropriate technical, operational and financial risk to
	the private party.
Is there a specific	Yes
methodology?	
If yes, elaborate	According to section 6.5.1 of the PPP Manual, the steps in a preliminary risk assessment
	are: Preliminary Risk Identification; Preliminary Risk Allocation; Qualitative Risk
	Assessment; Preliminary Risk Quantification.
Financial viability or	·
bankability assessment.	Yes
Relevant legal/regulatory	Sections 5(1) of the PPPA states that every contracting authority shall undertake or cause
provision (if any	to be undertaken a feasibility study where it considers that a project may be



Is there a specific methodology? If yes, elaborate Comparative assessment to	implemented under an agreement, to assess whether the proposed project is feasible as a public-private partnership project.  Some key elements of a PPP Assessment are: a bankability assessment of any project that may be partly or wholly financed by the private sector. The bankability assessment should establish the financing issues that need to be addressed prior to a procurement proceeding as well as those that will need to be reflected in contract documentation (PPP Manual, p.19).  No  n/a
evaluate whether a PPP is the best option when compared to other procurement alternatives	Yes
Relevant legal/regulatory provision (if any	Section 5(2)(a) of the PPPA states that the feasibility study shall demonstrate comparative advantage in terms of strategic and operational benefits for implementation under a public-private partnership agreement.  The PPP Manual requires demonstrating that the PPP Agreement will provide value for money (4.1 (3)).
Is there a specific methodology?	Yes
If yes, elaborate	As indicated in section 4.2.3 of the PPP Manual, for those projects that have been identified as having the potential to be procured under PPP, the Option Appraisal stage will involve mainly: Project Appraisal; PPP Assessment; and Statutory Process Assessment.  Section 5.0 provides a Definition of Value for Money.
Market assessment (showing evidence of enough interest in the market for the project)	Yes
Relevant legal/regulatory provision (if any)	The PPP Manual provides for Market Sounding (p.24 25).
Is there a specific methodology?	Yes
If yes, elaborate	To realize a Market Sounding, section 5.2 of the PPP manual requires to: § Investigate whether a similar scheme exists for which interest levels are already known. § Set clear objectives for the exercise. What do you hope to achieve? What information do you want potential bidders to supply at this stage? § Prepare a list of organizations you may wish to contact. Think broadly about the project, and aim to contact as wide a range of potential bidders as possible. For example, for an IT scheme, consider: - Hardware manufacturers - Software companies - Telecommunications companies - Sector specific specialists etc. § Seek assistance for drawing up the contact list. § Arrange for face-to-face meetings. You may begin with a telephone call, but try to encourage interested parties to come to see you.



\$ see individual companies separately or collectively, but make it clear that this is an informal discussion, with no commitment on either part.  \$ Allow enough time for discussions to take place, and for information to be exchanged. For a discussion with a group of 4 to 5 companies, expect to allow in the region of 2-3 hours.  Among the PPP projects  Procuried within the last two (2) years, for how many of them were all of the required assessments conducted? Please elaborate:  Does the procuring authority in the request for proposals? If yes, please provide an electronic copy of them:  Does the procuring authority obtain the permits necessary to develop and operate the PPP project before calling for tenders in any of the following areas? Environmental permits.  If yes, please provide the required assessment and on the permits necessary to develop and operate the PPP project before calling for tenders in any of the following areas? Environmental permits.  If yes, please provide the required assessment and the permits necessary to develop and operate the PPP project before calling for tenders in any of the following areas? Environmental permits.  If yes, please provide the required assessment and and the permits necessary to develop and operate the PPP project before calling for tenders in any of the following areas? Environmental permits.  If yes, please provide the required assessment and the region of 2-3 hours.  Some of the projects some of the projects  Yes  Pursuant to Section 2 of PPPA, "request for proposal" means the specific terms of the project set of th
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areas? Environmental permits.  If yes, please provide the
If yes, please provide the
rolevant legal/regulatory 10/2
provisions (if any):
Urban and zoning permits. No
If yes, please provide the
relevant legal/regulatory n/a
provisions (if any):
Other permits. No
If yes, please provide the
relevant legal/regulatory n/a
provisions (if any):
Does the procuring authority
make available to PPPCo the
necessary land or right of way No
to develop the PPP project (if
any)? Land
If yes, please provide the n/a



rolovant logal/rogulatory	
relevant legal/regulatory provisions (if any):	
If no, please elaborate	No provision requires the procuring entity to obtain land.
(provide explanation):	
Does the procuring authority	
make available to PPPCo the	V
necessary land or right of way	Yes
to develop the PPP project (if	
any)? Right of way	
If yes, please provide the	
relevant legal/regulatory	Practice
provisions (if any):	
If no, please elaborate	n/a
(provide explanation):	-1,4
Does the regulatory	
framework establish any	
exceptions where the	
preparation process described	Yes
above does not apply or	
allows for a "fast track"	
procedure?	
If yes, please provide the	Section 18D. of the Investment promotion act 2000, Act 42/2000 provides for an
relevant legal/regulatory	Investment Projects Fast-Track Committee : (1) There shall be set up, for the purposes of
provisions:	accelerating implementation of large investment projects, a committee to be known as
	the Investment Projects Fast-track Committee or IPFTC.
What is the average number	
of calendar days that the	
procuring authority spends on	
each of the following activities	274
to prepare a PPP project?	
Conducting the required	
assessments:	
Obtaining the required	
approvals from other relevant	80
authorities:	
Preparing the draft PPP	40
contract:	40
Obtaining any permits, land	
and/or right of way that the	
procuring authority must	59
provide according to the	
regulatory framework:	
PPP Procurement	Score: 68
Are the bid evaluation	
committee members required	Vos
to meet specific	Yes
qualifications?	
If yes, please specify and	Section 8 of the PPA
provide the relevant	(1) There is established a Central Procurement Board, which shall be a body corporate, to
legal/regulatory provisions (if	be responsible for the approval of the award of major contracts by public bodies and
any	which shall consist of -
•	Willer Shall Collaist Of -



	(a) a Chairperson;
	(b) 2 Vice-Chairpersons; and
	(c) 3 other persons, having wide experience in legal, administrative, economic, financial,
	engineering, scientific or technical matters and appointed by the President of the
	Republic, acting in accordance with the advice of the Prime Minister tendered after the
	Prime Minister has consulted the Leader of the Opposition, on such terms and conditions
	as may be determined by the Prime Minister.
	(2) Every member shall hold office for a period not exceeding 3 years and shall be eligible
	for re-appointment for one additional term.
	(3) The President shall, on the advice of the Prime Minister, at any time terminate the
	appointment of a member who has been guilty of -
	(a) any misconduct, default or breach of trust in the discharge of his duties;
	(b) an offence of such nature as renders it desirable that his appointment should be
	terminated.
	(4) The Board may co-opt other persons capable of assisting it with expert advice but no
	such person shall have the right to vote on any matter considered by the Board.
	(5) In the exercise of its functions, the Board shall act without fear or favor and shall not
	be subject to the direction or control of any other person or authority.
If no, please elaborate	
(provide examples):	n/a
If yes, which of the following	
options best describes the	
required qualifications of the	
committee members? (Please	
select only one). The	V
regulatory framework details	Yes
the qualifications required	
and/or the specific	
membership of the bid	
evaluation committee.	
If yes, please specify:	Section 8 of the PPA
	(1) There is established a Central Procurement Board, which shall be a body corporate, to
	be responsible for the approval of the award of major contracts by public bodies and
	which shall consist of -
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	appointment of a member who has been guilty of -
	(a) any misconduct, default or breach of trust in the discharge of his duties;
	(b) an offence of such nature as renders it desirable that his appointment should be
	terminated.
	(4) The Board may co-opt other persons capable of assisting it with expert advice but no
	(1) 200. 4 may 60 opt other persons capable of assisting it with expert advice but no



	such person shall have the right to vote on any matter considered by the Board. (5) In the exercise of its functions, the Board shall act without fear or favor and shall not be subject to the direction or control of any other person or authority.
The regulatory framework requires generally sufficient qualification without detailing the specific qualifications required to be a member of the bid evaluation committee.	No
The regulatory framework does not include any provisions.	No
Other	No
please specify:	n/a
Does the procuring authority issue a public procurement notice of the PPP?	Yes
If yes, please specify the means of publication and provide the relevant legal/regulatory provisions (if any):	Pursuant to section 16 (1) of the PPA, where the open advertised bidding method is used, the invitation to bid, or the invitation to pre-qualify, shall be published in a national newspaper with wide circulation and, in the case of international bidding, in selected international media with wide circulation as well.
If yes, is the public procurement notice published online?	Yes
If yes, please specify the website:	http://publicprocurement.govmu.org/Pages/default.aspx
Does the procuring authority grant the potential bidders a minimum period of time to submit their bids?	Yes
If yes, please provide the relevant legal/regulatory provisions (if any):	Section 26(2) of the PPR provides that deadlines for submission of bids shall not be less than 30 days from the date of issuance of the invitation to bid through open advertised bidding method except in the case of submission of bids made solely by facsimile, e-mail or by any other electronic means.
and the time in calendar days :	30
Do the tender documents detail the stages of the procurement process?	Yes
If yes, please provide the relevant legal/regulatory provisions (if any):	Section 2 of the PPPA defines "request for proposal" as the specific terms of the project requirements, the procedures for submission of bids, the criteria for the evaluation of bids and includes a model agreement.
	According to the PPP Manual, the REOI may comprise the following components:  2. Overview of the selection process  · Selection process stages (request for expression of interest, Request for qualification, Request for proposals)  · Selection process anticipated time- frame
If no, please elaborate (provide examples):	n/a



Does the procurement process	
include a pre-qualification	
stage to select a number of	Yes
qualified bidders to present	
the full proposal?	
If yes, please provide the	Section 8 (4) of the PPPA indicates that the Board shall carry out a pre-selection exercise
relevant legal/regulatory	to select potential bidders or may delegate its powers under this subsection to the
provisions (if any):	contracting authority where the Board considers that the contracting authority has the
. "	necessary expertise to undertake the pre-selection exercise.
	According to Article 27 (1) of the PPA, prequalification shall be effected for the
	procurement of large or complex works.
If yes, do the tender	
documents specify the	
prequalification criteria in	Yes
order to make them available	
to all of the bidders?	
If yes, please provide the	According to Section 27 (3) of the PPA, where prequalification proceedings are held, the
relevant legal/regulatory	public body shall provide prequalification documents to all bidders responding to the
provisions (if any):	invitation to pre-qualify, so as to provide them with the information required to prepare
provisions (ii aliyy)	
	and submit applications for prequalification.
	Pursuant to section 8.3.4 2 of the PPP Manual, the RFQ may contain the following
	components:
	4. Evaluation process and criteria
	· Overview of the Evaluation Process
	· Evaluation committee
	· Evaluation criteria and reference checks
Among the PPP procurement	
processes conducted within	
the last two (2) years that had	
a prequalification stage, how	No data
many of them included	
prequalification criteria in the	
tender documents? Please	
elaborate	
Can interested	
parties/potential bidders	
submit questions to clarify the	V
public procurement notice	Yes
and/or the request for	
proposals?	
If yes, please provide the	Section 8.3.5.2 of the PPP Manual makes provision for Pre-bid meeting:
relevant legal/regulatory	8.3.5.2.1 The implementing Contracting Authority may set up a date to organize a
provisions (if any):	meeting whereby the latter as well as the bidders have the opportunity to seek
p. 5 3 10 10 10 (11 0 11 )	
	clarifications. This helps them to have an understanding of the issues related to the
	project.
	8.3.5.2.2 The meeting may be held between 21 and 45 days after the issuance of the
	RFP. During the meeting, the Contracting Authority provides the prospective bidders
	with specific information, clarifies the bidding procedures, and gets feedback from the
	bidders. A site inspection is organized if applicable to the project. There is a written
	Stade Strate inspection is organized if applicable to the project. There is a Written



If yes, does the procuring authority disclose those	record of the meeting, which is distributed to the participants preferably on the same day.  If the Contracting Authority receives any question from a bidder after the conference, it should send a copy of the response to all the pre-qualified bidders.  8.3.5.3 Questions from bidders: The Contracting Authority sets a date limit for the receipt of questions from the bidders, usually, 14 days prior to scheduled proposal submission.
questions and clarifications to all of the potential bidders?	Yes
If yes, please provide the	According to 8.3.5.2.2 of the PPP Manual, there is a written record of the meeting, which
relevant legal/regulatory	is distributed to the participants preferably on the same day. If the Contracting Authority
provisions (if any):	receives any question from a bidder after the conference, it should send a copy of the
	response to all the pre-qualified bidders.
Among the PPP procurement	
processes conducted within	
the last two (2) years where	
questions were submitted, in	None of the projects
how many were the questions	
and clarifications disclosed to	
all of the potential bidders? Please elaborate:	
Besides questions and	
clarifications, can the	
procuring authority conduct	No
other types of dialogue with	
the potential bidders?	
If yes, please specify and	
provide the relevant	
legal/regulatory provisions (if	n/a
any):	
If yes, does the procuring	
authority disclose the content	n/a
and the results of the dialogue	· · · · · · · · · · · · · · · · · · ·
to all of the potential bidders?	
If yes, please provide the	
relevant legal/regulatory	n/a
provisions (if any):	
Among the PPP procurement processes conducted within	
the last two (2) years where	
any other type of dialogue was	
conducted, in how many was	n/a
the content and the result of	'', ~
the dialogue disclosed to all of	
the potential bidders? Please	
elaborate:	
Does the procuring authority	
require the bidders to prepare	No
and present a financial model	



with their proposals ?	
If yes, please provide the relevant legal/regulatory provisions (if any):	n/a
If no, please elaborate (provide examples):	The regulatory framework mentions a financial proposal but not a financial model. The Procurement Act refers to the presentation of financial proposals only in respect of requests for proposal. Section 24(6) of the Procurement Act provides that where, in respect of consultancy services, the request for proposals method is used, the financial proposals of bidders who have secured the minimum pass mark in the technical evaluation shall then be considered and evaluated by the public body after a public announcement of the results of the technical evaluation.  Section 26(4) of the PP Regulations also provides that a bidder shall enclose his technical and financial proposals, separately sealed if so required, in a single envelope.
Does the procuring authority evaluate the proposals strictly and solely in accordance with the evaluation criteria stated in the tender documents?	Yes
If yes, please provide the relevant legal/regulatory provisions (if any):	Section 37(9) of the PPA provides that every bid shall be evaluated according to the criteria and methodology set out in the bidding documents.
Among the PPP procurement processes conducted within the last two (2) years, in how many of them was the evaluation of the bidders conducted in accordance with the criteria stated in the tender documents? Please elaborate:	No data
In the case where only one proposal is submitted (sole proposals), does the procuring authority follow any special procedure before awarding the PPP?	No
If yes, please provide the relevant legal/regulatory provisions (if any):	n/a
If yes, what of the following options best describes the way the procuring authority deals with sole proposals? (Please select only one). The regulatory framework details a specific procedure that the procuring authority must follow before awarding a PPP contract where only one proposal is submitted.	n/a
Please specify:	n/a



The regulatory framework	
considers sole proposals valid	
as long as they meet the	n/a
conditions outlined in the	
tender documents.	
The regulatory framework	
does not allow the award of a	
PPP contract if only one	n/a
proposal is submitted.	
The regulatory framework	
does not include any	n/a
provisions.	
Other	n/a
please specify:	n/a
	11/4
In practice, what is the	
average number of calendar	
days between the initial	
publication of the PPP public	97.5
procurement notice and the	
award of the PPP? Number of	
calendar days:	
Does the procuring authority	Yes
publish the award notice?	
If yes, please specify the	Section 40(7) of the PPA provides that a public body shall promptly publish, in such
means of publication and	manner as may be prescribed, notice of every procurement award.
provide the relevant	Section 71(1) of the PP Regulations further provides that in the case of procurement
legal/regulatory provisions (if	contracts whose value exceeds the prescribed amount, the public body shall cause a
any):	notice of the procurement contract to be published in its website within 7 days of the
	award of the contract.
If yes, is the public	
procurement award notice	Yes
published online?	
If yes, please specify the	
website:	http://publicprocurement.govmu.org/pages/awards.aspx
Does the procuring authority	
provide all the bidders with	W <sub>2</sub> .
the result of the PPP	Yes
procurement process?	
If yes, please provide the	Section 40(3) of the Procurement Act provides that a public body in relation to a
relevant legal/regulatory	procurement contract, the value of which is above the prescribed threshold shall notify
provisions (if any):	the successful bidder in writing of the selection of its bid for award and a notice in
. , ,,	writing shall be given to the other bidders, specifying the name and address of the
If we whose alshausts	proposed successful bidder and the price of the contract.
If no, please elaborate	n/a
(provide examples):	
If yes, does the notification of	
the result of the PPP	No
procurement process include	No
the grounds for the selection	
of the winning bid?	



If yes, please provide the relevant legal/regulatory provisions (if any):	n/a
Does the regulatory framework restrict or regulate in any way negotiations with the selected bidder between the award and the signature of the PPP contract?	Yes
If yes, please provide the relevant legal/regulatory provisions:	Section 40(2) of the Procurement Act provides that there shall be no negotiation between a public body and a selected bidder or other bidders except in such special circumstances as may be prescribed. No special circumstances have been prescribed to date. Section 40(2A) further provides that in the case of a major contract, the CPB shall, where special circumstances provided in subsection (2) apply, initiate and oversee the negotiation between a public body and a selected bidder or other bidders in accordance with such instructions as may be issued by the Policy Office.  Section 8 of the PP Regulations finally provides that negotiations may be carried out with a bidder or supplier where:  (a) the lowest evaluated substantially responsive bid is substantially above the updated estimated costs and a re-bid exercise is considered not practical;  (b) direct procurement from a single source is resorted to; or  (c) emergency procurement under section 21 of the Procurement Act is resorted to.  PPP manual 8.3.5.7 Negotiation  8.3.5.7.1 The CTB may recommend the Contracting Authority to enter into negotiations with the preferred bidder. There are various dangers, which must be avoided in this exercise:  (i) negotiations may create an entirely new scope for the project. The Contracting Authority should stick to its needs and focus only on issues such as risk transfer, price mechanisms and affordability gaps;  (ii) the private sector has more negotiating skills on PPP projects and may influence the project affordability and value for money. In order to mitigate this danger, negotiation may be limited to pre-determined items and the Contracting Authority should clarify its position on these before negotiations start; and
	<ul> <li>(iii) there is a lack of structure for conducting negotiations. The negotiating team may not be constituted with the right members or negotiations may take a long time. This may be solved by setting out the negotiating structure prior to the commencement of negotiations.</li> <li>8.3.5.7.2 In case there are changes in the terms of the agreement which have a significant impact on the feasibility study, the Contracting Authority will have to seek the approval of the Financial Secretary.</li> </ul>
Among the PPP procurement processes conducted within the last two (2) years, in how many of them were the terms and conditions changed between the award and the signature of the PPP contract? Please elaborate:  Does the procuring authority	No data



publish the PPP contract?	
If yes, please specify the means of publication and provide the relevant legal/regulatory provisions (if any):	n/a
If yes, is it published online?	n/a
If yes, please specify the website:	n/a
Does the regulatory framework establish any exceptions where the procurement process described above does not apply or allows for a "fast track" procedure?	Yes
If yes, please provide the relevant legal/regulatory provisions:	Pursuant to Article 25.2.b of the PPA, where only one supplier has the exclusive right to manufacture the goods, carry out the works, or perform the services to be procured, and no suitable alternative is available.
Unsolicited proposals	Score: 42
Does the regulatory framework allow for the submission of unsolicited proposals? (if no, skip to section F)	Yes
If yes, please provide the relevant legal/regulatory provisions:	Section 3C(1) of the PPPA provides that any person may, identify a project to be implemented under an agreement and submit to the contracting authority (a) a description thereof; and (b) an estimated costs of the feasibility study of the project.
If yes, please specify, to the best of your knowledge, the percentage of PPP investments in your country approved as unsolicited proposals during the last five (5) years:	0
Does the procuring authority conduct an assessment to evaluate unsolicited proposals?	Yes
If yes, please specify and provide the relevant legal/regulatory provisions (if any):	Sections 3C(3)-(4) of the PPPA provide that on receipt of a project, the contracting authority shall, within 15 working days, refer the project to the PPP Committee together with its recommendations. Where the PPP Committee recommends the retention of the project, the contracting authority shall, within 5 working days, request the person to submit a proposal in relation thereof, containing:  (a) details of his technical, commercial, managerial and financial capabilities;  (b) a feasibility study containing the technical and commercial details of the project; and (c) the nature of information which is proprietary.
If yes, does it ensure that the unsolicited proposal is consistent with the existing	Yes



government priorities?	
-	
If yes, please provide the	Practice
relevant legal/regulatory provisions (if any):	ridetice
If yes, which of the following	
options best describes how	
unsolicited proposals are	
evaluated against existing government priorities? (Please	
select only one). The	No
regulatory framework details	NO
a specific procedure to ensure	
the consistency of PPPs with	
other public investment	
priorities.	
If yes, please specify:	n/a
	ιγα
The regulatory framework	
requires unsolicited proposals	
to be among the existing	No
government priorities without	No
establishing specific	
procedures to achieve that	
goal.	
The regulatory framework	Voc
does not include any	Yes
provisions. Other	NI-
	No .
please specify:	n/a
Among the unsolicited	
proposals approved within the	
last two (2) years, how many	No data
of them were a part of the	
existing government	
priorities? Please elaborate:	
Does the procuring authority	
initiate a competitive PPP	Yes
procurement procedure when proceeding with the	163
unsolicited proposal?	
If yes, please provide the	
relevant legal/regulatory	Pursuant to Section 3C (8) of the PPPA, the contracting authority shall follow the
provisions (if any):	procedures relating to the invitation for request for proposal in accordance with this Act.
Does the procuring authority	
grant a minimum period of	
time to additional prospective	
bidders (besides the	No
proponent) to prepare their	
proposals?	
If yes, please provide the	
relevant legal/regulatory	n/a
provisions (if any):	
, ,,	



and the time in calendar days:	n/o
and the time in calendar days:	n/a
Does the procuring authority	
use any of the following	
mechanisms to	
reward/compensate the	No
presentation of unsolicited	
proposals? (check all that	
apply): Access to the best and	
final offer.	
Developer's fee (reimbursing	W
the original proponent for the	Yes
project development cost).	
Bid bonus.	Yes
Swiss challenge (If	
unsuccessful, the original	
proponent has the option to	No
match the winning bid and	
win the contract).	
Other	No
please specify:	n/a
Please provide the relevant	Pursuant to section 3C (7) of the PPP Act, the contracting authority shall specify in the
legal/regulatory provisions (if	request for proposal referred to in section 4(1)(d) that in case the price quoted by the
any):	person making the proposal is within the range of 10 per cent when compared with the
	price quoted by a preferred bidder, the person making the proposal shall be the
	preferred bidder. Section 3C (9) indicates that, where the person making the proposal
	under this section – (a) is not the successful bidder, the contracting authority shall – (i)
	compensate the person for the costs of the feasibility study referred to in subsections (1)
PPP Contract Management	and (2). Score: 52
	Score. 32
Has the procuring or contract	
management authority	Voc
established a system to	Yes
manage the implementation of the PPP contract?	
	According to section 2.16 of the DDD Manual, the responsibility of the contraction
If yes, please provide the relevant legal/regulatory	According to section 2.16 of the PPP Manual, the responsibility of the contracting
provisions (if any)	authority can be viewed under 2 headings, including § Contract management - to ensure
provisions (ii any)	that the roles and responsibilities of each party are understood and fulfilled according to
	the provisions of the project agreement.
	Section 2.18 further indicates the key to the successful management of any PPP contract
	is the setting up of monitoring and control systems to ensure that the performance
	standards set out in the contract are met:
	§ Performance management – to perform as part of its management function a day-to-
	day assessment of the service provided.
If yes, which of the following	
tools does it include (check all	
that apply)? Establishment of	Yes
a PPP contract management	
team.	
If yes, please provide the	According to section 2.16 (a) of a PPP Manual, the contracting authority may set up a
relevant legal/regulatory	



provisions (if any):	contract management team whose role is to:
	§ Monitor service delivery and assess the performance of the project relative to the
	standards specified in the project agreement;
	§ Ensure the provision of a quality service to the end of the operating period by spot-
	checking and monitoring performance throughout the life of the project;
	§ Ensure that the level of risk transfer specified in the project agreement is adhered to.
	Failure of the contractor to comply with standards should result in enhanced monitoring,
	proposals for rectification or payment reduction;
	§ Monitor during the construction phase the development of the facility both in terms of
	quality and time scales;
	§ Ensure the availability of the asset during the operational phase and the provision of
	services in accordance with the output specification. In the event of underperformance
	the contracting authority shall, following the provisions of the contract, impose
	payments penalties or may even terminate the contract.
	2.16b The contracting authority may also appoint a contract manager who shall be the
	formal point of contact between the contracting authority and the private partner for
	the duration of the construction and operational phases. The contract management role
	commences at the award of the contract stage and extends to the end of the operating
	period.
	2.16c The contract management structures should be put in place at the procurement to
	ensure that those involved are familiar with the details of the project and the project
	agreement.
	2.16d The contract management role shall commence at the award of the contract stage
	and shall extend to the end of the operating period.
	2.17 During the construction phase, the contract management team's function will be to
	monitor the development of the facility both in terms of quality and time scale. During
	the operational phase the team's concerns will include the availability of the asset, the
	provision of services in accordance with the output specification. In the event of
	underperformance, there should be provisions for payment penalties and ultimately for
Double to a fall of the control of	the termination of the contract by the contracting authority.
Participation of the members	
of the PPP contract	No
management team in the PPP	
If yes, please provide the	
relevant legal/regulatory	n/a
provisions (if any):	ily a
Possibility to consult with PPP	
procurement experts when	No
managing the PPP contract.	
If yes, please provide the	
relevant legal/regulatory	n/a
provisions (if any):	
Elaboration of a PPP	
implementation manual or an	No
equivalent document.	
If yes, please provide the	
relevant legal/regulatory	n/a
provisions (if any):	



Other	No
please specify:	n/a
If there is a contract management team, in how many of the PPP projects procured within the last two (2) years did the management system and tools fully inform the contact management team? Please elaborate:	No data
Does the procuring or contract management authority establish a monitoring and evaluation system of the PPP contract?	Yes  Section 9 E 19 of the DDD Manual provides for performance Meditoring. Since the private
If yes, please provide the relevant legal/regulatory provisions (if any):	Section 8.5.18 of the PPP Manual provides for performance Monitoring: Since the private party will be paid based on output performance, the Contract has to specify the performance required, the means by which the Contracting Authority will be verifying the performance and the consequences if the private body does not meet the expected level.  According to section 2.18, the key to the successful management of any PPP contract is the setting up of monitoring and control systems to ensure that the performance standards set out in the contract are met:  § Performance management – to perform as part of its management function a day-to-day assessment of the service provided.
If yes, which of the following tools does it include (check all that apply)? PPPCo must provide the procuring or contract management authority with periodic operational and financial data.	No
If yes, please provide the relevant legal/regulatory provisions (if any):	n/a
The procuring or contract management authority must periodically gather information on the performance of the PPP contract.	Yes
If yes, please provide the relevant legal/regulatory provisions (if any):	Section 8.5.18 of the PPP Manual provides for Performance Monitoring: Since the private party will be paid based on output performance, the Contract has to specify the performance required, the means by which the Contracting Authority will be verifying the performance and the consequences if the private body does not meet the expected level.
The procuring or contract management authority must establish a risk mitigation mechanism.	Yes



If yes, please provide the relevant legal/regulatory provisions (if any):	Section 6.13 of the PPP Manual provides for Risk Management Plans: Infrastructure projects that are procured using PPPs will commit contracting authorities to significant investment throughout the duration of the PPP Agreement. It is therefore important that contracting authorities establish appropriate plans to manage the risks that they retain. These plans should set out how the retained risks will be monitored so that their likely occurrence can be identified at an early stage. It should also set out the actions that will be taken by the Contracting Authority to manage risks if and when they occur, and identify the resources that will be required to implement the risk management plan. For those risks transferred to the Contractor, the risk management plan should demonstrate how the contract facilitates the transfer of such risks, and set out the plans of the Contractor to manage those risks that have been allocated to it. The risk management plan should confirm that there are no outstanding issues affecting the allocation and management of risk between the Contracting Authority and its appointed Contractor.  The report should include details of the final risk matrix including:  § The methodology used to quantify the risk  § A description of risk  § The quantification of risk  § The allocation of risk  § The allocation of risk  § A statement of how risks are transferred in the Contract  § A statement of how retained risks will be managed.
	§ A statement of how retained risks will be managed.
The PPP contract performance information must be available to the public.	No
If yes, please provide the relevant legal/regulatory provisions (if any):	n/a
Other	No
please specify:	n/a
Is PPP contract performance information publicly available online?	No
If yes, please specify the website:	n/a
Does the regulatory framework expressly regulate a change in the structure (i.e. stakeholder composition) of PPPCo?	No
If yes, please provide the relevant legal/regulatory provisions:	n/a
If yes, which of the following circumstances are specifically regulated? (check all that apply): Any change in PPPCo during an initial period (e.g. construction and first five years of operation).	n/a
If yes, please provide the	n/a
•	<u>l</u> '



relevant legal/regulatory	
provisions:	
In case of a change affecting	
the controlling interest, the	
replacing entity must meet the	n/a
same technical qualifications	
as the original operator.	
If yes, please provide the	
relevant legal/regulatory	n/a
provisions:	
Flexibility to substitute non-	
controlling interest after the	n/a
initial period.	
If yes, please provide the	
relevant legal/regulatory	n/a
provisions:	11/ α
•	
Does the regulatory	
framework expressly regulate	
the modification or	Yes
renegotiation of the PPP	
contract (once the contract is	
singed)?	
If yes, please provide the	Section 46(2) of the Procurement Act provides that any amendment to the contract,
relevant legal/ regulatory	other than changes which do not alter the basic nature or scope of the contract, shall be
provisions:	expressly agreed by the parties in writing.
	Section 46(3) further provides that an amendment to the contract that will increase the
	contract value by more than 25 percent shall require fresh procurement proceedings.
	However section 46(4) provides that no formal amendment of the contract shall be
	required where the public body wishes to make a variation or invokes a contract price
16 1:1 6:1 6 11 :	adjustment, which is expressly authorized in the contract.
If yes, which of the following	
circumstances are specifically	
regulated? (check all that	No
apply): A change in the scope	
and/or object of the contract.	
If yes, please provide the	
relevant legal/regulatory	n/a
provisions:	
A change in the risk allocation	No
of the contract.	
If yes, please provide the	
relevant legal/regulatory	n/a
provisions:	
A change in the investment	
plan or duration of the	No
contract.	
If yes, please provide the	
relevant legal/regulatory	n/a
provisions:	
Does the regulatory	· ·
framework expressly regulate	Yes
regulate	



the following circumstances	
that may occur during the life	
of the PPP contract? (check all	
that apply): Force Majeure.	
If yes, please provide the	Section 46(1) of the PPA provides that a procurement contract shall include the
relevant legal/regulatory	modalities of 'force majeure'.
provisions:	
	Section 8.5.25.3 of the PPP Manual provides for termination on Force Majeure: the force
	majeure events that can lead to the termination of the contract have to be defined in the
	-
	contract. In case the force majeure occurs, the Contracting Authority should pay
	compensation to the private body reflecting the principle that the force majeure is
	neither party's fault and the financial consequences should be shared.
Material Adverse government	No
action.	
If yes, please provide the	
relevant legal/regulatory	n/a
provisions:	
Change in the Law.	Yes
If yes, please provide the	Change in law is regulated by section 8.5.23 of the PPP Manual: the private body has to
relevant legal/regulatory	abide with all legislation. The price quoted should take into consideration the current
provisions:	_ ' '
provisions.	legislation. It is natural for changes to occur in the legislation of a country. If the
	legislative changes relate directly to the project, then the risk has to be taken by the
	Contracting Authority. In case the changes relate to the general regulation, such as
	changes in tax, then the private body may be asked to bear the risk.
Refinancing.	No
If yes, please provide the	
relevant legal/regulatory	n/a
provisions:	
Other.	No
If yes, please specify and	
provide the relevant	n/a
legal/regulatory provisions:	i i i d
Does the regulatory	
framework establish a specific	
dispute resolution mechanism	Yes
for PPPs?	
	Costion C7 of the DDD provides that the parties to a procurement contract may agree in
If yes, please specify and provide the relevant	Section 67 of the PPR provides that the parties to a procurement contract may agree in
-	the procurement contract, or by a separate agreement, to submit any dispute arising out
legal/regulatory provisions	under the procurement contract for settlement by arbitration.
	Dispute Resolution is regulated by section 8.5.30 of the PPP Manual. A dispute resolution
	procedure must be specified in the Contract. The following three-stage process may be
	used:
	a) the public and private parties consult each other for a fixed time period in an attempt
	to come to a mutually satisfactory agreement;
	b) a third party expert may be appointed as specified in the contract to take decision;
	and
	c) if either party disagrees with the expert's decision, it may refer the matter to the court
	for a final and binding decision.



If yes, which of the following options best describes the dispute resolution mechanism for PPPs? (Please select only one). The regulatory framework details specific resolution mechanisms for disputes arising during the implementation of the PPP.	Yes
If yes, please specify:	Section 67 of the PPR provides that the parties to a procurement contract may agree in the procurement contract, or by a separate agreement, to submit any dispute arising out under the procurement contract for settlement by arbitration.  Dispute Resolution is regulated by section 8.5.30 of the PPP Manual. A dispute resolution procedure must be specified in the Contract. The following three-stage process may be used:  a) the public and private parties consult each other for a fixed time period in an attempt to come to a mutually satisfactory agreement;  b) a third party expert may be appointed as specified in the contract to take decision; and
The regulatory framework prescribes that a dispute resolution mechanism should	c) if either party disagrees with the expert's decision, it may refer the matter to the court for a final and binding decision.  No
be regulated in the contract.  The regulatory framework provide the parties with recourse to arbitration but no other alternative dispute resolution mechanism.	No
Other	No
please specify:	n/a
Does the regulatory framework allow for the lenders to take control of the PPP project (lender step-in right) if either PPPCo defaults or if the PPP contract is under threat of termination for failure to meet service obligations?	No
If yes, please provide the relevant legal/regulatory provisions:	n/a
If yes, which of the following options best describes the lender step-in right? (Please select only one). The regulatory framework expressly regulates the lender	n/a



step-in rights.	
If yes, please specify:	n/a
The regulatory framework prescribes that the lender step-in rights should be regulated in the contract.	n/a
The regulatory framework prescribes that a direct agreement should be signed with the lenders.	n/a
Other	n/a
please specify:	n/a
Does the regulatory framework expressly establish the grounds for termination of a PPP contract?	Yes
If yes, please specify:	Convenience; Contracting Authority Default; Private Sector Default; Force majeure;
	Corrupt Gifts and Fraud; Voluntary Termination by Contracting Authority
and provide the relevant legal/regulatory provisions:	Section 48(a) of the Procurement Act provides that a public body may terminate a procurement contract for its convenience at any time upon a determination that because of changed circumstances the continuation of the contract is not in the public interest. Other termination events are contractual matters to be agreed by the parties.
	According to section 8.5.25 of the PPP Manual, a contract may terminate naturally at its expiry date or as a result of early termination. Early termination may be caused by Public or Private body default, force majeure or corruption. In case of termination, the contract should here specify what will happen to the assets and how much the private body will have to compensate, if applicable. Early termination may occur due to the following reasons:  8.5.25.1 Termination on Contracting Authority Default: The private body should be given the right to terminate the contract where the Contracting Authority y acts in a way which renders their contractual relationship untenable or completely frustrates the private body's to deliver the service. The level of compensation payable upon termination must be set out in the contract.  8.5.25.2 Termination on private sector Default: The contract should specify the events of private body's default that may lead to termination. The amount of compensation payable on private sector default should be specified.  8.5.25.3 Termination on Force Majeure: The force majeure events that can lead to the termination of the contract have to be defined in the contract. In case the force majeure occurs, the Contracting Authority should pay compensation to the private body reflecting the principle that the force majeure is neither party's fault and the financial consequences should be shared.  8.5.25.4 Termination on Corrupt Gifts and Fraud: The contract must be terminated if it has been found that there has been corrupt acts or fraud involving members of the private party and the Contracting Authority.  8.5.25.5 Voluntary Termination by Contracting Authority: In case the Contracting Authority is no longer able to continue the relationship for any reason, for instance, policy change, it may wish to keep the right to terminate the contract voluntarily, provided the private body is compensated in full.



If decades	
If yes, does the regulatory	
framework also establish the	
consequences for the	Yes
termination of the PPP	
contract?	
If yes, please provide the	Section 48(b) of the Procurement Act provides that upon such a termination, the
relevant legal/regulatory	
	contractor will be entitled to reimbursement of expenses incurred in the performance of
provisions:	the contract, but will not be entitled to recover anticipated profits on the completion of
	the contract.
	Section 64(1) of the PPR further provides that where the contract is terminated for
	convenience, the public body shall authorize payment for the value of the work done,
	goods or services supplied, the reasonable cost of removal of equipment, repatriation of
	the supplier's personnel employed solely on the works, and the supplier's costs of
	protecting and securing the works, where applicable, and less any advance payment
	received by the contractor up to the date of the notice of termination.
	According to section 8.5.25 of the PPP Manual, a contract may terminate naturally at its
	expiry date or as a result of early termination. Early termination may be caused by Public
	or Private body default, force majeure or corruption. In case of termination, the contract
	should here specify what will happen to the assets and how much the private body will
	have to compensate, if applicable. Early termination may occur due to the following
	reasons:
	8.5.25.1 Termination on Contracting Authority Default: The private body should be given
	the right to terminate the contract where the Contracting Authority y acts in a way which
	renders their contractual relationship untenable or completely frustrates the private
	body's to deliver the service. The level of compensation payable upon termination must
	be set out in the contract.
	8.5.25.2 Termination on private sector Default: The contract should specify the events of
	private body's default that may lead to termination. The amount of compensation
	payable on private sector default should be specified.
	8.5.25.3 Termination on Force Majeure: The force majeure events that can lead to the
	termination of the contract have to be defined in the contract. In case the force majeure
	occurs, the Contracting Authority should pay compensation to the private body reflecting
	the principle that the force majeure is neither party's fault and the financial
	consequences should be shared.
	8.5.25.4 Termination on Corrupt Gifts and Fraud: The contract must be terminated if it
	·
	has been found that there has been corrupt acts or fraud involving members of the
	private party and the Contracting Authority.
	8.5.25.5 Voluntary Termination by Contracting Authority: In case the Contracting
	Authority is no longer able to continue the relationship for any reason, for instance,
	policy change, it may wish to keep the right to terminate the contract voluntarily,
	provided the private body is compensated in full.
A	provided the private body is compensated in full.
Are you aware of any reforms	
(in practice or in laws,	
regulations, policies, etc.)	No
related to PPPs that: Took	
place in 2015, are ongoing	
and/or are planned to be	
,	



adopted BEFORE June 1, 2016?	
Please describe:	n/a
Are you aware of any reforms (in practice or in laws, regulations, policies, etc.) related to PPPs that: 50.2. Are ongoing and/or are planned to be adopted AFTER June 1, 2016?	No
Please describe:	n/a